

## MAPPING THE INTELLECTUAL STRUCTURE OF RESEARCH STUDIES ON RETENTION IN INSURANCE : A BIBLIOMETRIC ANALYSIS

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*Abstract: In this paper bibliometric analysis has been employed to analyze the results on retention in insurance published between 1990 and 2024. By employing methods like cluster analysis, keyword analysis and citation analysis 459 papers have been analyzed containing 18,365 cited references and extracting the intellectual base, of research on retention in life insurance. Five clusters of retention studies in the insurance industry have been identified that depict the intellectual structure of the field. The results explore about various aspects of retention in insurance; identifying influential studies in the field and scholarly communication among the studies. The study concludes with the structure and evolution of retention studies in the insurance industry.*

*Keywords: Insurance, Retention, Bibliometric analysis, Cluster analysis, keyword analysis*

### 1. INTRODUCTION

Retention has been a difficult problem for the life insurers across the world and lapsation creates high pressure on them reducing revenue and profitability. During last few decades the decision on customer value proposition has solved the problem of retention in the service sector and life insurance sector also needs to find its way out defining correct customer value proposition for retention. The current study is focused on the significance of value proposition in life insurance customers' retention. A bibliometric analysis approach has been applied to the data extracted from Scopus in the domain of value proposition in life insurance customers' retention. After filtration the data has been analyzed using VOS viewer and R-studio (Biblioshine). The findings can be helpful for understanding of the contributions made since 1982 and the growth has been observed in the publication of documents for last one decade in the domain. With word dynamics and thematic analysis the study presents the emerging themes in the domain.

### 2. CLUSTER ANALYSIS

There have been five different clusters in the documents.

Cluster 1 identifies effects of service value and service quality on customer retention whereas the role of mediation is performed by customer satisfaction.

Cluster 2 investigates that trust, corporate social responsibility (CSR), firm's image and ethical sales behavior of the sales people impacts customer satisfaction and customer retention in the life insurance industry.

Cluster 3 assesses that cross-selling and cross buying impacts customer retention in the insurance industry.

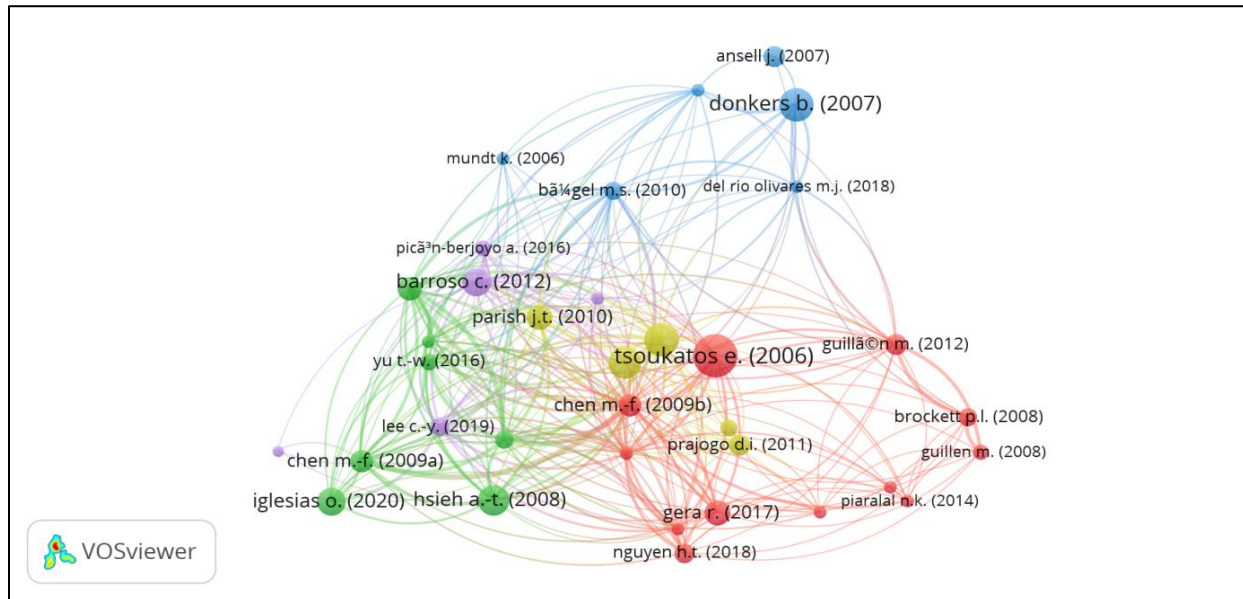
Cluster 4 clarifies that pricing and socio-economic factors impact the retention.

Cluster 5 identifies that switching cost, and CSR impacts retention.

Bibliographic Coupling- Documents

Min. no. of citations of the documents- 10

59 met the threshold. Out of 59, top 40 are taken, resulted into 5 clusters.



|           | Title of Article  | Author                  | CPA | TLS |
|-----------|---|-------------------------|-----|-----|
| CLUSTER 1 | Assessing the antecedents of customer loyalty on healthcare insurance products: Service quality; perceived value embedded model                     | Abdelfattah F.A. (2015) | 13  | 85  |
|           | Effects of perceived cost, service quality, and customer satisfaction on health insurance service continuance                                       | Abu-Salim T. (2017)     | 11  | 52  |
|           | Survival analysis of a household portfolio of insurance policies: How much time do you have to stop total customer defection?                       | Brockett P.L. (2008)    | 25  | 30  |
|           | The moderating role of switching barriers on customer loyalty in the life insurance industry  | Chen M.-F. (2009b)      | 37  | 178 |
|           | Distribution systems, loyalty and performance   | Chen M.S. (2010)        | 12  | 8   |
|           | Evaluating the effects of service quality, customer satisfaction, and service value on behavioral intentions with life insurance customers in India | Gera R. (2017)          | 45  | 48  |
|           | Time-varying effects in the analysis of customer loyalty: A case study in insurance   | Guillã©N M. (2012)      | 33  | 57  |
|           | The need to monitor customer loyalty and business risk in the European insurance industry   | Guillen M. (2008)       | 19  | 26  |

|           |  |                          |     |     |
|-----------|--|--------------------------|-----|-----|
|           | Insurance customers' assessment of service quality: A critical evaluation  | Joseph M. (2003)         | 12  | 17  |
|           | Determinants of customer satisfaction and loyalty in Vietnamese life-insurance setting   | Nguyen H.T. (2018)       | 29  | 44  |
|           | Human resource management factors and service recovery performance in Malaysian life insurance industry: Exploring the moderating effects of employment status | Piaralal N.K. (2014)     | 12  | 18  |
|           | Path analysis of perceived service quality, satisfaction and loyalty in Greek insurance  | Tsoukatos E. (2006)      | 130 | 58  |
| CLUSTER 2 | Does a provider payment method affect membership retention in a health insurance scheme? a mixed method study of Ghana's capitation payment for primary care   | Andoh-Adjei F.-X. (2018) | 11  | 8   |
|           | The impacts of ethical sales behaviour on customer loyalty in the life insurance industry  | Chen M.-F. (2009a)       | 38  | 93  |
|           | The moderating effect of brand image on public relations perception and customer loyalty   | Hsieh A.-T. (2008)       | 69  | 61  |
|           | The influence of selling behaviors on customer relationships in financial services   | Huang M.-H. (2008)       | 43  | 116 |
|           | Co-creation: A Key Link Between Corporate Social Responsibility, Customer Trust, and Customer Loyalty  | Iglesias O. (2020)       | 57  | 34  |
|           | Household perceptions and their implications for enrolment in the National Health Insurance Scheme in Ghana  | Jehu-Appiah C. (2012)    | 82  | 15  |
|           | Why are the poor less covered in Ghana's national health insurance? A critical analysis of policy and practice   | Kotoh A.M. (2016)        | 28  | 9   |
|           | Sociodemographic determinants of health insurance enrolment and dropout in urban district of Ghana: A cross-sectional study                                    | Nsiah-Boateng E. (2019)  | 12  | 7   |
|           | Renewing membership in three communitybased health insurance schemes in rural India  | Panda P. (2016)          | 11  | 7   |
|           | Loyalty intentions and selected relationship quality constructs: The mediating effect of customer engagement   | Petzer D.J. (2019)       | 12  | 73  |
|           | Investigating effects of relationship marketing types in life insurers in Taiwan   | Yu T.-W. (2013)          | 25  | 119 |
|           | The role of salespeople in developing life insurance customer loyalty  | Yu T.-W. (2016)          | 22  | 63  |

|           |   |                              |    |     |
|-----------|---|------------------------------|----|-----|
| CLUSTER 3 | Identifying cross-selling opportunities, using lifestyle segmentation and survival analysis   | Ansell J. (2007)             | 34 | 5   |
|           | A Comparison of Customer Commitment in Five Sectors Using the Psychological Investment Model  | Bã¼Gel M.S. (2010)           | 24 | 74  |
|           | Relational price discounts: Consumers' metacognitions and nonlinear effects of initial discounts on customer retention                                | Del Rio Olivares M.J. (2018) | 11 | 23  |
|           | Modeling CLV: A test of competing models in the insurance industry  | Donkers B. (2007)            | 79 | 29  |
|           | Drivers of cross-sectoral cross-buying behaviour among business customers   | MãEnpãÃ I. (2012)         | 11 | 30  |
|           | Can a brand outperform competitors on cross-category loyalty? An examination of cross-selling metrics in two financial services markets               | Mundt K. (2006)              | 13 | 8   |
| CLUSTER 4 | Relationship orientation or service quality?: What is the trigger of performance in financial and insurance services?                                 | Camarero C. (2007)           | 83 | 109 |
|           | Price changes and defection levels in a subscription-type market: Can an estimation model really predict defection levels?                            | Dawes J. (2004)              | 21 | 3   |
|           | Market orientation and business economic performance: A mediated model  | Maydeu-Olivares A. (2003)    | 76 | 26  |
|           | Consumer relationship proneness: A reexamination and extension across service exchanges   | Parish J.T. (2010)           | 45 | 72  |
|           | Examining competitive priorities and competitive advantage in service organisations using Importance-Performance Analysis matrix                      | Prajogo D.I. (2011)          | 33 | 18  |
| CLUSTER 5 | Workããfamily Conflict, Familyããwork Conflict and Intention to Leave the Organization: Evidences Across Five Industry Sectors in India         | Aboobaker N. (2017)          | 10 | 4   |
|           | Multi-dimensional analysis of perceived switching costs   | Barroso C. (2012)            | 56 | 81  |
|           | Customer satisfaction and customer loyalty as predictors of future business potential   | Eskildsen J. (2008)          | 11 | 21  |
|           | Does Corporate Social Responsibility Influence Customer Loyalty in the Taiwan Insurance Sector? The role of Corporate Image and Customer Satisfaction | Lee C.-Y. (2019)             | 26 | 73  |
|           | A mediating and multigroup analysis of customer loyalty   | PicãN-Berjoyo A. (2016)     | 19 | 42  |

### 3. CO-OCCURRENCE OF KEYWORDS

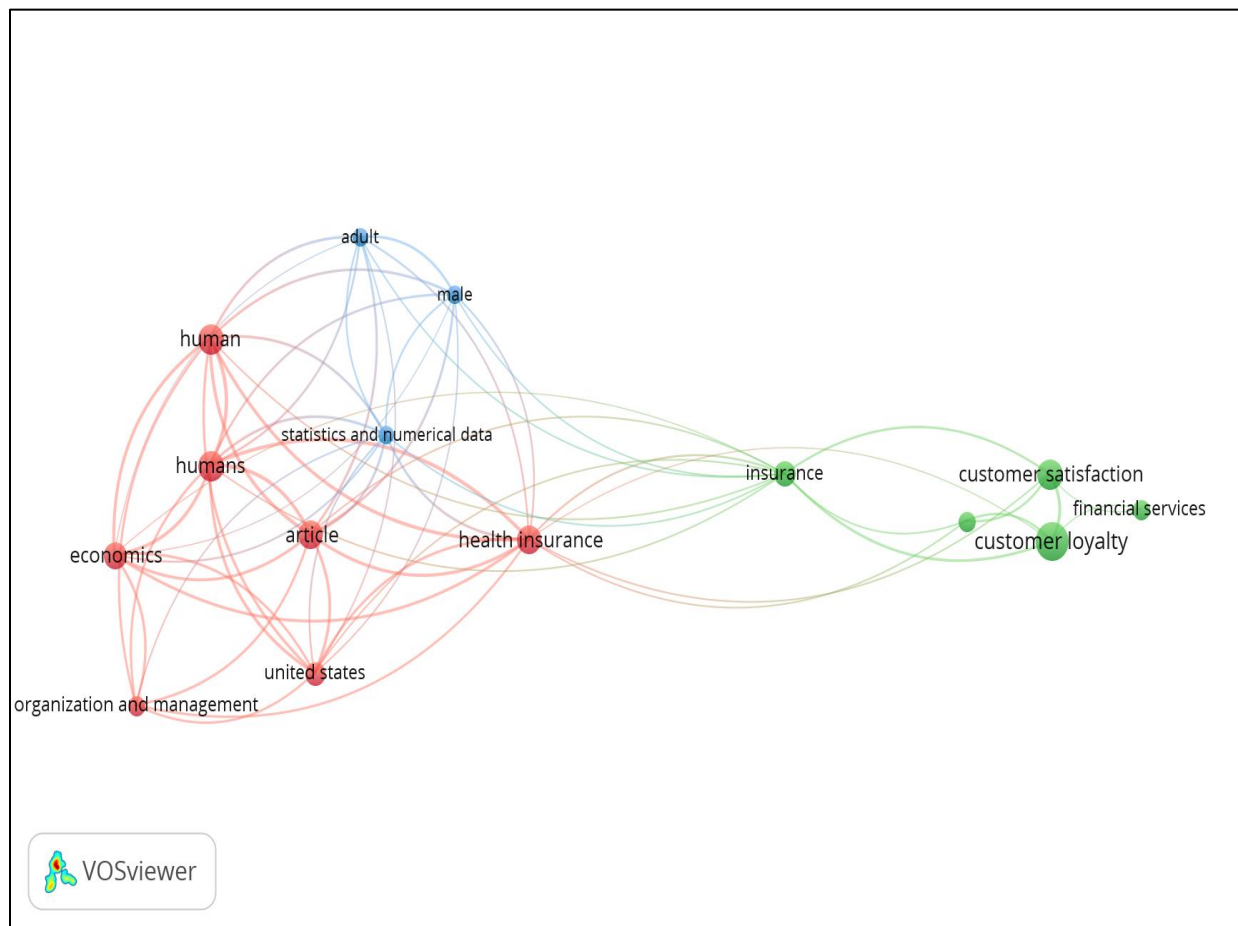
The keywords analysis also emphasizes on service quality as a major variable for customer loyalty in the life insurance industry.

Minimum number of occurrences of a keyword:

Of the 441 keywords, 15 meet the threshold.

For each of the 15 keywords, the total strength of the co-occurrence links with other keywords will be calculated. The keywords with the greatest total link strength will be selected.

Number of keywords to be selected:



| S.No. | Keywords                      | Occurrences | Total Link Strength |
|-------|-------------------------------|-------------|---------------------|
| 1     | Adult                         | 5           | 30                  |
| 2     | Article                       | 11          | 60                  |
| 3     | Customer Loyalty              | 20          | 19                  |
| 4     | Customer Satisfaction         | 13          | 19                  |
| 5     | Economics                     | 10          | 45                  |
| 6     | Financial Services            | 6           | 2                   |
| 7     | Health Insurance              | 11          | 58                  |
| 8     | Human                         | 12          | 64                  |
| 9     | Humans                        | 12          | 64                  |
| 10    | Insurance                     | 9           | 29                  |
| 11    | Male                          | 5           | 30                  |
| 12    | Organization And Management   | 6           | 31                  |
| 13    | Service Quality               | 6           | 12                  |
| 14    | Statistics And Numerical Data | 5           | 36                  |
| 15    | United States                 | 8           | 43                  |

#### 4. FACTORS ANALYSIS ACROSS THE DOCUMENTS

Major documents talk about various factor affecting retention in insurance like Behavioral Intentions; Customer Satisfaction; Service Quality; Switching barriers; Cross-buying; corporate image; distribution systems; human resource factors (rewards, training teamwork and empowerment) that affect service recovery performance (SRP); Brand image; Corporate social responsibility; Relationship quality; Relationship selling behaviour; Salesperson characteristics; Socio demographic and economic factors; Commitment; Customer engagement; Customer value; Loyalty intentions; Trust; demography of the customers; Customer commitment; Customer relationship management (CRM); Cross-selling; Cross-buying; Market orientation; Relationship marketing; Service levels; Switching costs; Pricing and corporate image.

| Authors   | Title  | Year | Factors in the article   |
|---|--|------|--|
| Tsoukatos E., Rand G.K.   | Path analysis of perceived service quality, satisfaction and loyalty in Greek insurance  | 2006 | Customer loyalty; Customer satisfaction; Insurance;  |
| Gera R., Mittal S., Batra D.K., Prasad B.   | Evaluating the effects of service quality, customer satisfaction, and service value on behavioral intentions with life insurance customers in India            | 2017 | Behavioral Intentions; Customer Satisfaction; Service Quality;   |
| Chen M.-F., Wang L.-H.  | The moderating role of switching barriers on customer loyalty in the life insurance industry   | 2009 | Customer loyalty; Customer satisfaction; Switching barriers  |
| Guillén, M., Nielsen, J. P., Scheike, T. H., & Pérez-Marín, A. M.                 | Time-varying effects in the analysis of customer loyalty: A case study in insurance  | 2012 | Customer satisfaction; Cross-buying; Business risks; Customer Loyalty;   |
| Nguyen H.T., Nguyen H., Nguyen N.D., Phan A.C.                                    | Determinants of customer satisfaction and loyalty in Vietnamese life-insurance setting   | 2018 | Customer loyalty; Customer satisfaction; Service quality; corporate image;   |
| Brockett P.L., Golden L.L., Guillen M., Nielsen J.P., Parner J., Perez-Marin A.M. | Survival analysis of a household portfolio of insurance policies: How much time do you have to stop total customer defection?                                  | 2008 | Risk perspective, Household perspective on a portfolio of multiple insurance policies                              |
| Guillén, M., Nielsen, J. P., Scheike, T. H., & Pérez-Marín, A. M.                 | The need to monitor customer loyalty and business risk in the European insurance industry  | 2008 | Demography, Cancellation, Business risks, Customer loyalty   |
| Abdelfattah F.A., Rahman M.S., Osman M.   | Assessing the antecedents of customer loyalty on healthcare insurance products: Service quality; perceived value embedded model                                | 2015 | Customer loyalty; Customer satisfaction; Perceived value; Service quality  |
| Piaralal N.K., Mat N., Piaralal S.K., Bhatti M.A.                                 | Human resource management factors and service recovery performance in Malaysian life insurance industry: Exploring the moderating effects of employment status | 2014 | human resource factors (rewards, training teamwork and empowerment) that affect service recovery performance (SRP) |
| Chen M.S., Lai G.C.   | Distribution systems, loyalty and performance  | 2010 | Customer loyalty; distribution systems   |

|  |   |      |   |
|--|---|------|---|
| Joseph M., Stone G., Anderson K.   | Insurance customers' assessment of service quality: A critical evaluation   | 2003 | Customer loyalty; Service quality;  |
| Abu-Salim T., Onyia O.P., Harrison T., Lindsay V.  | Effects of perceived cost, service quality, and customer satisfaction on health insurance service continuance               | 2017 | Behavioral intention; Customer expectations; Customer satisfaction; Service cost; Service quality   |
| Jehu-Appiah C., Aryeetey G., Agyepong I., Spaan E., Baltussen R.                             | Household perceptions and their implications for enrolment in the National Health Insurance Scheme in Ghana                 | 2012 | Health insurance providers (quality of care, service delivery adequacy, staff attitudes), health insurance schemes (price, benefits and convenience) and community attributes (health 'beliefs and attitudes' and peer pressure). |
| Hsieh A.-T., Li C.-K.  | The moderating effect of brand image on public relations perception and customer loyalty                                    | 2008 | Brand image; Customer loyalty;  |
| Iglesias O., Markovic S., Bagherzadeh M., Singh J.J.   | Co-creation: A Key Link Between Corporate Social Responsibility, Customer Trust, and Customer Loyalty                       | 2020 | Corporate social responsibility; Customer loyalty   |
| Huang M.-H.  | The influence of selling behaviors on customer relationships in financial services  | 2008 | Customer orientation; Customer loyalty  |
| Chen M.-F., Mau L.-H.  | The impacts of ethical sales behaviour on customer loyalty in the life insurance industry                                   | 2009 | Customer loyalty; Customer trust in the company; Customer trust in the salesperson; Ethical sales behaviour   |
| Kotoh A.M., Van Der Geest S.   | Why are the poor less covered in Ghana's national health insurance? A critical analysis of policy and practice              | 2016 | Customer Retention, demographic status  |
| Yu T.-W., Tung F.-C.   | Investigating effects of relationship marketing types in life insurers in Taiwan  | 2013 | Customer loyalty; Relationship marketing; Relationship quality; Service quality;  |
| Yu T.-W., Tseng L.-M.  | The role of salespeople in developing life insurance customer loyalty   | 2016 | Customer loyalty; Relationship quality; Relationship selling behaviour; Salesperson characteristics   |
| Nsiah-Boateng E., Nonvignon J., Aryeetey G.C., Salari P., Tediosi F., Akweongo P., Aikins M. | Sociodemographic determinants of health insurance enrolment and dropout in urban district of Ghana: A cross-sectional study | 2019 | Socio demographic and economic factors  |



|   |  |      |  |
|---|--|------|--|
| Petzer D.J., van Tonder E.  | Loyalty intentions and selected relationship quality constructs: The mediating effect of customer engagement   | 2019 | Commitment; Customer engagement; Customer satisfaction; Customer value; Loyalty intentions; Trust    |
| Andoh-Adjei F.-X., Van Der Wal R., Nsiah-Boateng E., Asante F.A., Van Der Velden K., Spaan E. | Does a provider payment method affect membership retention in a health insurance scheme? a mixed method study of Ghana's capitation payment for primary care | 2018 | Customer retention, demography of the customers  |
| Panda P., Chakraborty A., Raza W., Bedi A.S.  | Renewing membership in three communitybased health insurance schemes in rural India  | 2016 | socio-economic status, customer retention  |
| Donkers B., Verhoef P.C., de Jong M.G.  | Modeling CLV: A test of competing models in the insurance industry   | 2007 | Customer lifetime value; Customer loyalty  |
| Ansell J., Harrison T., Archibald T.  | Identifying cross-selling opportunities, using lifestyle segmentation and survival analysis  | 2007 | Customer retention; Customer loyalty   |
| BÃ¼gel M.S., Buunk A.P., Verhoef P.C.   | A Comparison of Customer Commitment in Five Sectors Using the Psychological Investment Model   | 2010 | Customer commitment; Customer loyalty; Customer relationship management (CRM); Customer satisfaction |
| Mundt K., Dawes J., Sharp B.  | Can a brand outperform competitors on cross-category loyalty? An examination of cross-selling metrics in two financial services markets                      | 2006 | Cross-selling; Customer loyalty;   |
| Del Rio Olivares M.J., Wittkowski K., Aspara J., Falk T., Mattila P.                          | Relational price discounts: Consumers' metacognitions and nonlinear effects of initial discounts on customer retention                                       | 2018 | Customer retention; Customer loyalty   |
| Mäenpää, I.   | Drivers of cross-sectoral cross-buying behaviour among business customers  | 2012 | Cross-buying; Selling methods; Customer loyalty  |
| Camarero C.   | Relationship orientation or service quality?: What is the trigger of performance in financial and insurance services?  | 2007 | Market orientation; Relationship marketing; Service levels   |

|  |   |      |  |
|--|---|------|--|
| Maydeu-Olivares A., Lado N.                      | Market orientation and business economic performance: A mediated model  | 2003 | Market orientation, customer retention   |
| Parish J.T., Holloway B.B.                       | Consumer relationship proneness: A reexamination and extension across service exchanges   | 2010 | Customer loyalty; Relationship marketing; Service delivery; Services; Trust                |
| Prajogo D.I., McDermott P.                       | Examining competitive priorities and competitive advantage in service organisations using Importance-Performance Analysis matrix                      | 2011 | Service Performance, customer retention  |
| Dawes J.   | Price changes and defection levels in a subscription-type market: Can an estimation model really predict defection levels?                            | 2004 | Customer loyalty; Customer satisfaction; Insurance; Pricing                                |
| Barroso, C., & Picón, A.                         | Multi-dimensional analysis of perceived switching costs   | 2012 | Customer loyalty; Switching costs  |
| Lee C.-Y.  | Does Corporate Social Responsibility Influence Customer Loyalty in the Taiwan Insurance Sector? The role of Corporate Image and Customer Satisfaction | 2019 | corporate image; corporate social responsibility; customer loyalty; customer satisfaction; |
| Picón-Berjoyo, A., Ruiz-Moreno, C., & Castro, I. | A mediating and multigroup analysis of customer loyalty   | 2016 | Customer perceived value; Customer satisfaction; Loyalty; Perceived switching costs        |
| Eskildsen J., Kristensen K.                      | Customer satisfaction and customer loyalty as predictors of future business potential   | 2008 | Customer satisfaction; loyalty;  |
| Aboobaker N., Edward M., Pramatha K.P            | Work-á-family Conflict, Family-á-work Conflict and Intention to Leave the Organization: Evidences Across Five Industry Sectors in India               | 2017 | Work-family conflict of staff, customer loyalty  |

## 5. CONCLUSION AND FUTURE SCOPE

In the service industry and especially life insurance has to take utmost care for customer retention because of compulsorily long term transactions and relationship is involved between insurance policy holder and the insurance company and also profitability of the company is dependent on the customer loyalty and retention. Here different studies show that at different locations and geographies and the cultures or nationalities; various factors affect for retention but some of the behavioral patterns are predominant as service quality, customer value, trust and ethical sales behavior.

The findings of this research highlight the relevance of strategic prioritizing, customer relationship management, and effective marketing systems in improving organizational performance. Future research could look into integrating these elements across industries to provide holistic strategies for enhancing company performance. Addressing the shortcomings found in these studies, such as service quality and product compatibility, may also give useful insights for practitioners and policymakers.

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